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CHAIRMAN'S SUMMARY

In its examination of this project, the Committee has looked at a broad range of issues. These have included such things as the location of the new complex, its relationship to other services, the processes followed in developing it, consultation with users and energy conservation. Almost without exception, the Committee's inquiries have shown a thorough approach by the Departments involved. This will result in an outstanding new facility for Bundaberg and assist the Police Service to more efficiently organise and carry out its functions.

Of particular note are the changes in the approach to consultation effected by the Police Service since the Committee's inquiry into the new complex in Cairns in 1993. Many of the recommendations made by the Committee at that time appear to have been implemented, resulting in a far more satisfactory outcome. The Committee believes that the processes followed in this project are a good model on which to base the procurement of other public works.

However, the Committee believes that there is substantial value in carrying out a full assessment of the success of projects through post-occupancy surveys. Such surveys, if extensively and properly conducted, can provide valuable lessons for future works and help ensure that any past mistakes are not replicated. The Committee sees nothing wrong in the use of survey forms in an exercise like this, particularly where a large proportion of the staff are working non-standard hours outside the facility. The Committee has therefore made a specific recommendation in relation to this matter.

The Committee has also noted that ongoing action has been taken to achieve improved energy efficiency. This is to be applauded, but the Committee has expressed a view that such proposed savings should be quantified wherever possible to allow subsequent evaluation of their effectiveness and to provide benchmarks for future developments.

Finally, I commend those associated with the project which fulfills a well proven need in Bundaberg.

Ms Judy Spence MLA
Chairman

INTRODUCTION

THE COMMITTEE

- 1 This Standing Committee, established by the *Public Works Committee Act 1989*, consists of seven Members of the Legislative Assembly, four being nominated by the Leader of the House and three by the Leader of the Opposition. The resultant all-party Committee adopts a non-partisan approach in the conduct of its inquiries.
- 2 The Committee reviews public works valued at over \$2.3 million. This can be done at any stage — from planning through to completion — and can include such matters as the purchase of land, design, calling of tenders, new construction, reconstruction and extensions.
- 3 In conducting its inquiries, the Committee may have regard to such issues as the suitability and necessity of works, the value for money achieved, the impact on the economy, community and environment and the general performance of the constructing authority. While the Committee does not examine all works, it aims to ensure a level of ongoing scrutiny across all departments involved in the State's capital works program.

INSTITUTION OF INQUIRY

- 4 The Committee takes a variety of matters into consideration in the conduct of its inquiries, many of which also form the basis of its decisions to inquire into particular areas or projects. The Committee reviews projects from as wide a selection of departments and other constructing authorities as is practicable, in a variety of locations throughout Queensland and at various stages of implementation.
 - 5 Pursuant to Section 18 of the *Public Works Committee Act 1989*, the Committee resolved to inquire into and report on the development of the Bundaberg Police Headquarters and Watchhouse. The project involves the erection of a two level police headquarters building together with an integrated watchhouse on land between Bourbong and Woongarra Streets, Bundaberg. The total estimated cost of the project, including land, is \$7.4 million.
 - 6 The Committee initiated this inquiry for the following reasons:
 - (a) to confirm the need for the project;
 - (b) to establish the adequacy of the design in meeting required needs;
 - (c) to examine the effectiveness of the procurement system adopted;
 - (d) to assess the level and sufficiency of consultation which occurred; and
 - (d) to provide a forum in which further opinion could be voiced in regard to the project.
 - 7 The Committee considers that in the development of public works, it is essential that input is obtained from end users as well as from people and organisations either affected by or with an interest in the development. One of its roles is facilitating this process by providing a public forum in which community opinion, whether it be suggestions, praise
-

or criticism, can be heard. This allows the Committee to determine the uniformity of approach in the State's capital works procurement program. The Committee is convinced, however, that the focus of this and all other State Government capital works projects must be upon maximising the benefits to as wide a community as is possible and appropriate.

- 8 The Committee also wishes to ensure that Queensland receives value in the development of capital assets, and that such assets are then managed to provide the best possible outcomes.

SUBMISSIONS, INSPECTION AND HEARINGS

- 9 The Committee sought public submissions in relation to the development of the Bundaberg Police Headquarters and Watchhouse by public advertisement and by direct mail to selected interest groups and individuals. A copy of the advertisement is appended to this Report (Appendix A) as is a list of the submissions received (Appendix B).
- 10 On 11 April 1995 members of the Committee inspected the existing police facilities and the site of the new station. Following this, the Committee held a public hearing in the Bundaberg City Council Chambers. A list of those who provided evidence at the hearing is appended to this Report (Appendix C).
- 11 The Committee expresses its appreciation to those who assisted it in its inquiry through providing information, making submissions and by appearing before it.

RESPONSIBILITY OF MINISTERS

- 12 This Report contains recommendations for action to be taken by the Government. Pursuant to Section 46 of the *Public Works Committee Act 1989*, a response is required in Parliament by the responsible Minister. The requirement is:

Public Works Committee Act 1989

S. 46 Where Minister to report. Where a report of the Committee recommends that a particular action be taken by the Government with respect to a matter, the appropriate responsible Minister of the Crown shall within the period of not more than three months after the report has been tabled or is deemed to have been tabled in the Legislative Assembly, or if at the expiration of that period the Legislative Assembly is not sitting, at the earliest opportunity after that period table a report in writing in the Legislative Assembly as to the action (if any) taken or proposed to be taken by the Government with respect to the recommendation of the Committee.

THE EXISTING POLICE STATION & WATCHHOUSE

HISTORY

- 13 The existing Bundaberg Police Station is situated approximately one block from the Bundaberg city centre on the corner of Maryborough and Quay Streets, close to the Burnett River. The site is crowded, with a number of differently styled, dysfunctional and poorly integrated buildings providing the necessary accommodation.
- 14 The Committee was informed that the requirement for a new Bundaberg Police Headquarters and Watchhouse was identified by a needs assessment process, undertaken over a number of years by the Queensland Police Service. This assessment was required because the increasing population growth in the Bundaberg area over recent years has created additional demands on the Police Service and made the inadequacy of its present accommodation more obvious. The Committee was also informed that the existing police facility is unable to grow to provide the higher levels of accommodation and facilities which is expected of a major district police facility.
- 15 The Committee accepts that the existing police station and watchhouse complex, while it once served the needs of Bundaberg and surrounding areas adequately, has a number of inherent constraints which now limit its capacity to provide the level of service required by the community. This was readily apparent during the Committee's inspection of the existing facility and the Committee believes that a need exists for new facilities to be constructed.

HERITAGE CONSIDERATIONS

- 16 The Committee was informed, both during its inspection and at its public hearing, that a major consideration in any possible extension to or redevelopment of the current site was the need to take account of the possible heritage values of the existing buildings. In this regard, the Committee notes that while the facility is not currently heritage listed, if any redevelopment were proposed then heritage related issues would first need to be addressed. The Committee believes that important historic buildings, as the Bundaberg Police Station may well be, should be maintained and used in such a way as will ensure the community can continue to take pride in its history.

FUTURE USE

- 17 Police Service representatives informed the Committee that it was expected that once the Police Service has vacated the existing facilities they would be surplus to Police Service requirements. While no final decisions have been taken about further utilisation of the existing site, if it were decided to dispose of the property then this would be undertaken in accordance with existing government policy. This requires the facilities to first be offered to other government departments and if not required by them to then be placed on the open market.

THE NEW POLICE HEADQUARTERS AND WATCHHOUSE

IDENTIFICATION OF NEED

- 18 A needs assessment was undertaken in regard to the requirement for the new Bundaberg Police Headquarters and Watchhouse, with planning for the development under way since 1991. In that year the Department of Administrative Services identified the site for the new facility. In August 1992 a brief of requirements was produced by the Property and Facilities Branch of the Queensland Police Service and provided to Q-Build Project Services.
- 19 The growth in infrastructure and population in the Bundaberg area over the years has necessitated an increase in police staffing levels. However, it was considered that the existing police facility did not have the capacity to continue to effectively accommodate the staff and functions of the growing Bundaberg Police District. The development on a greenfield site of a new facility was therefore identified as the most cost effective option, rather than pursuing redevelopment of the existing site which had limited scope for expansion or reconstruction. The Committee was also informed that by constructing a new complex, police operations can continue uninterrupted at the existing site while the new police station is being built.

DESIGN APPROACH

- 20 Following the provision of the brief of requirements to Q-Build Project Services detailed design work for the project commenced. The design brief included a process of evaluation of similar recent projects together with discussions with end users in Bundaberg. The main objective of this process was to provide user input into the design of the facilities in order to maximise their effectiveness. The approach utilised in the procurement of this project has required the co-ordination of the activities of the Police Service's Property and Facilities Branch together with the professional involvement of officers of Q-Build Project Services. The latter office carried out detailed design and overall project procurement inclusive of tender documentation and general project management. The Committee notes that the design development for this project has been undertaken over an extended period, and construction is now expected to commence in May 1995.
- 21 Briefing documentation provided by the relevant departments showed how the design approach involved extensive consultation with end users, the local authority and the wider community. In this regard the Committee questioned departmental representatives at its public hearing and requested additional details of the extent of the consultation methods adopted in relation to the project's design. The matter of consultation is dealt with more fully later in this report.

LOCATION

- 22 The new Police Headquarters and Watchhouse is located close to the centre of Bundaberg on a site of some 6000m², located between Bourbong Street and Woongarra Street. This site is less than two kilometres from the existing police station. The

Committee received evidence from officers of the Bundaberg City Council that the site presented no specific problems in its proposed use as a police station and watchhouse facility.

RELATIONSHIP WITH OTHER FACILITIES

- 23 The Committee is aware that this facility will have a functional association with the existing courts facility in Bundaberg. As a consequence, it is accepted that some additional expenditure in terms of time and operational police will be required in the provision of secure transport for detainees between the police watchhouse and the court complex.
- 24 The police station will also continue to have a high degree of involvement with existing organisations in the area. These include the SES, community liaison groups working with various groups, criminal lawyers and the Queensland Emergency Services Department. Many of the requirements of these interest groups have been considered in the design of this project.

TIMETABLE

- 25 The land for this project was acquired in 1991 and an initial brief of requirements prepared in 1992. Initial plans were then progressively refined during 1993 and 1994. Other timetabled events are:

Pre-tender estimate	27 March 1995
Client approval	1 April 1995
Tender date	15 April 1995
Construction commencement	26 May 1995
Completion	June 1996.

PROJECT DELIVERY

ORGANISATIONS INVOLVED

- 26 The principal for this project is the Queensland Police Service's Property and Facilities Branch which has briefed Q-Build Project Services to undertake the detailed design and procurement for the project.

CO-ORDINATION AND CONSULTATION

- 27 Co-ordination and consultation with users has primarily been a responsibility of the client department, the Police Service. In particular, it is its responsibility to ensure that consultation in relation to the community is appropriate. Responsibility for the implementation of the project and detailed design and construction rests with Q-Build Project Services through the provision of its professional skill. This follows established procedures in Queensland where procurement of Government projects are tied to Q-Build Project Services. This procurement process generally includes the co-ordination of all on site works together with some technical consultation and co-ordination with local authorities.
- 28 The Committee has, in previous reports, made recommendations about the adequacy of consultation undertaken by Q-Build Project Services with the wider community. The Committee recognises that Q-Build Project Services has accepted responsibility to ensure an improved level of information dissemination through the provision of site boards for new construction projects, as was previously recommended. Other improvements include the use of models of projects to better inform the community. While there is some cost to the government of doing so, it leads to greater local understanding of the nature of proposed capital works. In the case of this project the Committee was informed that the cost of the display model was of the order of \$5,000.
- 29 At the public hearing the Committee heard from representatives from the Council that they were generally pleased with the level and extent of consultation undertaken in relation to this project and with the opportunities provided to present submissions prior to it going to tender. This consultation was undertaken in a time frame which allowed their input to be included and properly considered. The Committee considers that this process has significantly improved the planning capacities of the local authority and has resulted in improvements in the final outcome for the wider community.
- 30 As part of its previous review of the development of the Cairns Police Station, the Committee made various comments about the level of consultation and the general approach adopted by the Police Service. Many of the Committee's suggestions have been adopted and the consultation process now appears to be far more comprehensive. In the early part of the project, officers from Bundaberg were involved in preparing a brief from which the initial sketch plans were prepared. At that time there was also public consultation with representatives of various groups being invited to participate. Later plans were also made available to Police Service staff so that detailed comment could be made on the design. This process continued by facsimile and phone following initial meetings, and comments from staff in other areas was also sought. In order to ensure that the consultation process returns the greatest benefit, the Police Service has promoted a focus on women's issues and has a group which actively encourages and

facilitates their participation in such processes. Consultation by the Police Service is also dealt with in the Design Features section of this report.

LOCAL AUTHORITY COSTS

- 31 As mentioned, the Committee is pleased at the level of consultation undertaken between the Departments involved and the Bundaberg City Council. The comments of representatives of the Council that there had been “a good working relationship between Q-Build and the Council” augers well for this and future projects.
- 32 During the course of its hearing the Committee received evidence in relation to issues associated with the provision of services external to the site of the project. The submission from the Bundaberg City Council to Q-Build Project Services outlined a number of works which the Council would have required to be provided had the development been undertaken by a private developer. These included installation of a tree protector, improvement of the footpath and, most significantly, the installation of improved stormwater drainage from the site. The Committee was informed that the cost of these would be in the order of \$30,000 to \$40,000 and that these items were being considered by the Government.
- 33 The Committee notes, however, that more important than the specific costs in this case is the broad principle involved in the provision of services external to State Government construction projects. The Committee accepts that this is an ongoing issue of concern to local authorities throughout the State and has previously raised it in its reports into the construction of the Cairns Courthouse and Watchhouse Complex, and the Mission Beach and Herberton State Schools. The Public Works Committee of the 45th Parliament also raised these issues in relation to provision of TAFE and other educational facilities throughout Queensland. The Committee accepts that provision of these facilities by local authorities does present significant cost challenges. It therefore recommended previously that proper planning processes be developed to allow sufficient time and maximum flexibility for local authorities to budget for the development of new facilities. The Committee accepts that the issue of provision of off-site infrastructure is a complex matter that reflects the various perspectives and responsibilities of those involved. However, the Committee believes that the ultimate responsibility for those services must remain with local government.

BUDGET

- 34 The initial project budget as at 16 March 1994 was for an anticipated gross project cost of \$6,872,500. However, the Queensland Police Service, in correspondence dated 14 December 1994, indicated an anticipated gross project cost of \$7.4 million. Subsequently, in the course of the Committee’s public hearing held in April 1995, evidence was received from a representative of the Queensland Police Service that the anticipated gross project cost was \$7.5 million. The Committee sought clarification as to the reasons for the increases in costs associated with the project, and also sought assurances as to the final cost for the proposed facility. In response, the Committee was told that the price increases were attributable to building cost increases over the period and to design improvements which had been made. It was also informed that the final cost was expected to be close to the project cost and that it was not believed there would be a substantial increase over what had been presented.
- 35 The Committee also received evidence that the land for this facility was acquired at a total cost of some \$960,000 and was gazetted as a police reserve on 25 June 1993.

SITE PROCUREMENT**THE PROCESS**

- 36 The Committee was informed by departmental representatives at its public hearing that site procurement for the project involved the expenditure of some \$960,000 for the purchase of six properties situated between Bourbong Street and Woongarra Street, Bundaberg, comprising a total area of 6,072 m². The Committee therefore sought additional information from the Director-General of the Department of Lands in regard to the Department's involvement.
- 37 It appears that initially the Department of Administrative Services sought assistance from a local real estate agent in identifying suitable sites for the development of the Police Headquarters. Following this, in February 1991 a map and asking prices were submitted and indicative valuations were sought from the Department of Lands District Office. In April 1991, Notices of Intention to Resume were issued and negotiations commenced to determine appropriate purchase prices. The basis of valuation adopted at this time was by direct comparison of previous sale properties of like nature, which is standard valuation principle. The land was finally acquired in August/September 1991 and compiled into a single lot in June 1992. It was formally gazetted as a police reserve on 25 June 1993.

DESIGN FEATURES

INTRODUCTION

- 38 The new Bundaberg Police Headquarters will provide facilities that will be appropriate to meet the need of the current staff levels and functions envisaged for the Bundaberg Police District for the next 10-15 years. After this period some refit will be required in order to give the project an estimated total life of between 30 and 40 years.
- 39 The Committee heard evidence that the design of the facility had been influenced by a number of factors including the recommendations of the Royal Commission into Aboriginal Deaths in Custody. It also included Queensland Police Service input on the significant operational and functional design features required.
- 40 The facility will incorporate a number of different functional areas, including counter facilities and a public foyer, facilities for general police, operational intelligence, community liaison, vehicle lock, breath analysis, car radio area, dog squad, property and drug store, and watchhouse. Also included are facilities for the District Office, Traffic Branch, Criminal Investigations Branch, Juvenile Aid Bureau, general purpose areas, a gymnasium and locker room, conference rooms, and scientific and plant rooms. Together with these facilities, ancillary buildings are provided to accommodate a standby generator, bicycle store, dog squad vehicles, car wash, and scientific car examination requirements.
- 41 Another of the major design considerations in the development of this building is its use as a counter-disaster facility in the event of an emergency such as a tropical cyclone. In this regard, it is noted that the conference room on level one can be used as an operational facility for counter-disaster control in emergency events.

PUBLIC ACCESS

- 42 The building has been designed to maximise access by persons with disabilities including those accessing the headquarters as either a member of the public or as an employee. An internal lift has been designed into the facility to enable movement between levels one and two of the centre with primary access for persons with mobility disabilities being available through the main entrance via a ramp. The Committee notes that the cost of the inclusion of a lift was estimated at approximately \$250,000 but that such expenditure will result in a facility which will offer greater amenity in terms of both people and equipment movement between levels.

FACILITIES FOR STAFF

- 43 It is current Police Service policy that staff be encouraged to achieve and maintain an excellent level of physical fitness. The Committee acknowledges the need for this and therefore accepts the provision of a gym at the Police Headquarters as being of benefit to all staff and in line with departmental policy.

CONSULTATION PROCEDURES

- 44 The Committee was informed that extensive consultation had occurred with staff and senior officers of the Bundaberg District Police office in relation to their requirements for the new facility. In its brief to the Committee, the Queensland Police Service provided an outline of these consultations from the project's inception to its final design stage. It noted that the representatives of the Queensland Police Service and Q-Build Project Services had travelled to Bundaberg and conferred with local officers, on a number of occasions, throughout 1993 and 1994. In particular, plans of the proposed project were provided and displayed in June 1993. Additionally, the Committee was informed that this consultation had extended to female staff of the Police Service in Bundaberg and that they endorsed the proposed design.
- 45 In June 1993 community representatives were also provided with copies of the plan of the proposed facility and full endorsement of the project was given at a meeting with them.
- 46 In April 1994 representatives of the Queensland Police Service and Queensland Project Services travelled to Bundaberg to complete the details of the designs and obtain specific information in relation to room data sheets. An endorsement of the plan was provided by staff of the Bundaberg District Office and representatives from the user groups. A model of the proposed new Police District Headquarters was also built, in order to assist broader community consultation, and this model was presented to the Bundaberg community in November 1994. The Committee was informed that the model had been placed on display at the existing police station throughout November and in early December of 1994.
- 47 The Committee was assured that further consultation would take place to allow for additional input from external users and selected groups including local Members of Parliament, the Bundaberg City Council, Department of Environment and Heritage, Queensland Emergency Services and associated user groups throughout the detail design process.

ENERGY CONSERVATION

- 48 During its public hearing the Committee sought details of the extent to which energy conservation had been considered in the project and was told that a number of energy efficient features had been included. However, the Committee is concerned about an apparent lack of quantification of the level of costs and savings likely to be achieved through the use of energy management.
- 49 The Committee has noted, however, that the Queensland Police Service has adopted a major energy awareness campaign in recent years in conjunction with Q-Build Project Services and has implemented a number of energy conservation measures. It is noted that the operation of this new facility will be on a 24 hour basis and that the design brief has provided for the provision of separate zones of air-conditioning which can be switched off when not required.

WATCHHOUSE

- 50 The Committee is aware of the necessity to ensure that design features of police watchhouses are adequate to ensure the safety of occupants. Added to this is the need to ensure the efficiency of watchhouse design in terms of operational factors. In particular, the Committee refers to its previous report into the Cairns Courthouse and Police Station & Watchhouse Complex which recommended that the watchhouse be air-conditioned and that noise be minimised where possible. The Committee is pleased to note that it is now the policy of the Queensland Police Service to air-condition all new watchhouses throughout the State. Indeed, in many aspects of the design of this new watchhouse considerable improvements have been made over past approaches.
- 51 While some concern was initially expressed at the siting of a watchhouse so close to other properties, the Committee accepts that the high security wall to adjoining properties, combined with other sound buffering measures, will be sufficient to ensure that noise disturbance to adjacent areas will not occur.

CONCLUSION

- 52 The Committee accepts that the project will provide a improved level of facilities for the Police Service in Bundaberg and by so doing presents an opportunity to improve the efficiency and effectiveness of police operations in the region.
- 53 In general, the level of consultation in the design and development of this project has been satisfactory. The Committee has, in particular, been impressed by the request from Q-Build Project Services to the local authority to make a submission in regard to the impact of the project. This formalised consultation prior to any call for tenders is strongly supported by the Committee and recommendations have been made in this regard.
- 54 However, the Committee believes that as part of its capital works program, the Police Service should take advantage of the experience of those who are housed in the new facilities. While it is acknowledged that post-occupancy surveys are often held, it is considered that they should be a mandatory component of every project and should, if possible, utilise survey forms to enable all who wish to, to make comment.
- 55 Finally, this project will provide a new environment for the Bundaberg Police area, one which can be expected to have a positive impact on the service the Police Service is able to provide to the public.

RECOMMENDATIONS

56 The Committee recommends:

- (1) That the consultation procedures successfully adopted in relation to this project be further developed as a model and applied to assist in the provision of capital facilities throughout the State. *(Paragraph 29)*
- (2) That the functional relationship of the new Police Headquarters to court facilities be further considered. *(Paragraph 23)*
- (3) That energy efficiency continue to receive a high priority in all future Police Service projects and that expected savings be quantified to ensure appropriate long term gains are achieved. *(Paragraph 48)*
- (4) That the Police Service conduct post-occupancy surveys of new buildings within 12 months of their completion and that such surveys, where possible, utilise survey forms to allow all interested staff and users the opportunity to comment. *(Paragraph 54)*

APPENDIX A — CALL FOR SUBMISSIONS

APPENDIX B — LIST OF SUBMISSIONS RECEIVED

Mr Bruce Wilson
Director-General
Administrative Services Department
GPO Box 2457
BRISBANE QLD 4001

Mr J P O'Sullivan
Commissioner
Queensland Police Service
GPO Box 1440
BRISBANE QLD 4001

D A Byrnes
Town Clerk/Chief Executive officer
Bundaberg City Council
PO Box 538
BUNDABERG QLD 4670

Mr Clem Campbell MLA
Member for Bundaberg
PO Box 589
BUNDABERG QLD 4670

Ms Sandra Wright
1 Rowland Street
BUNDABERG QLD 4670

APPENDIX C — LIST OF WITNESSES

Mr Craig Carpenter
Administrative Services Department
GPO Box 2457
BRISBANE QLD 4001

Mr David Jay
Director, Project Services
Administrative Services Department
GPO Box 2457
BRISBANE QLD 4001

Mr Lionel Smerdon
Administrative Services Department
GPO Box 2457
BRISBANE QLD 4001

Mr Bob Carson
Director, Administration Division
Queensland Police Service
GPO Box 1440
BRISBANE QLD 4001

Mr Ken Hobday
Manager, Property & Facilities
Queensland Police Service
GPO Box 1440
BRISBANE QLD 4001

Mr Andrew Fulton
Bundaberg City Council
PO Box 538
BUNDABERG QLD 4670

Mr Rob Thompson
Bundaberg City Council
PO Box 538
BUNDABERG QLD 4670

PARLIAMENTARY COMMITTEE OF PUBLIC WORKS

No.	Report	Date Tabled
1	Annual Report for the Period Ending 30 June 1989	6 July 1989
2	Inquiry into the Proposed Construction by the Brisbane and Area Water Board of a Dam on the Albert River at Wolffdene (September 1989)	28 September 1989
	Report for the Period 1 July to 19 October 1989	19 October 1989
3	No Public Works Committee Report No. 3 was issued	
4	Annual Report for the Period 6 March to 30 June 1990	23 August 1990
5	Bundaberg Hospital Redevelopment - Stage Two (October 1990)	24 October 1990
6	Aboriginal and Torres Strait Islander Housing - The Future (May 1991)	28 May 1991
7	Annual Report for the Period 1 July 1990 to 30 June 1991	18 July 1991
8	Building Another Mental Institution or Housing a New Mental Health Service? - A Report on Community Debate Concerning Construction of the New Kirwan Psychiatric Rehabilitation Unit (October 1991)	24 October 1991
9	Consultation and Planning for Schools and Colleges between State and Local Authorities (November 1991)	5 December 1991
10	The Proposal to Build a 33-Level Office Block at 111 George Street (November 1991)	5 December 1991
	Annual Report for Year 1991-1992	25 November 1992
11	Kirwan Psychiatric Rehabilitation Centre	2 March 1993
12	The Proposed Upgrade of the Townsville Correctional Centre	3 March 1993
13	Public Housing in Toowoomba	19 March 1993
14	The Development of the Sciencentre - the Old Government Printery	13 May 1993
15	Queensland Centre for Advanced Technologies	13 May 1993
16	Cairns Courthouse, Police Headquarters and Watchhouse Complex	20 May 1993
17	Replacement Schools for Herberton and Mission Beach	15 July 1993
	Annual Report for Year 1992-1993	1 September 1993
18	Brisbane Convention and Exhibition Centre	13 October 1993
19	The Construction of New Government Office Accommodation in Rockhampton	18 November 1993
20	Health Facilities in Far North Queensland - Preliminary Report	3 December 1993
21	Health Facilities in Far North Queensland - Final Report	25 February 1994
22	Cairns Convention Centre	28 April 1994
23	Landsborough Highway, Jessamine Creek, and University Road, Townsville	28 April 1994
	Annual Report for Year 1993-94	2 August 1994
24	The Development of Mountain Creek High School	31 August 1994
25	Nambour Hospital Block 6 and Associated Matters	9 September 1994
26	Queensland Cultural Centre - Stage Five	28 October 1994
27	Technology Facilities Toowoomba College of Technical and Further Education	23 February 1995
28	Development of the Teemurra Dam and Associated Irrigation Areas	24 March 1995
29	Development of the Mackay Small Craft Harbour	31 March 1995
30	Development of the Hervey Bay Courthouse	6 May 1995

This Committee tables transcripts of evidence; however, they are not numbered and they are not included in this list.