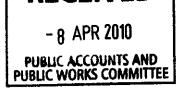
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## Response to



## Public Accounts and Public Works Committee

Management of Rural Fire Services in Queensland Discussion Paper Nov 2009

Submission made by:

Bondoola Rural Fire Brigade PO Box 1606 Yeppoon 4703

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6<sup>th</sup> April 2010

#### Introduction:

This Brigade recognises that we form part of QFRS and that we are accountable to QFRS for all our actions. We acknowledge that the brigade and local community receive many benefits from this membership and that there are further benefits to the community from the limited autonomy of local brigades.

The Discussion paper refers to the Auditor General's report No 3 for 2008 – Management of Rural Fire Services in Queensland. Brigade members express their disappointment that this report was drawn from a very small sample of rural brigades. We feel that the report therefore does not adequately represent the majority of Brigades, their concerns and the factors affecting them.

This report was used as the basis of proposed sweeping changes in the financing of Rural Brigades within the Rockhampton district early in 2009. The changes proposed may have met some obligations of QFRS regarding accountability of Brigade funds but they did not consider the people involved in the Brigades and the sense of local identity that is inherent in the present Brigade system. The result was a threatened mass walk out of local volunteers (Refer The Morning Bulletin 16 Feb 2009 Appendix A.)

This highlighted the fact that any changes will need to be done in full consultation with local Brigades. Only changes acceptable to ALL parties should then be developed, allowing adequate time for implementation so that the changes can be implemented in an orderly and systematic manner.

The opportunity to make a response to this discussion paper is one small step in this consultative process and we welcome the opportunity to make a response.

Why do people join their local Brigade?

The responses will vary, but in most cases there is a sense of local identity and community support. The Brigade is a group of local people working in the local area, responsible to the local community members that they meet in day to day situations. This sense of community can only be fostered at this level and our brigade does not wish to see any change to a more centralised model.

Notes to the 7 listed issues follow.

#### 1. Is the current model of Rural Fire Brigades suitable?

YES. The present system has worked well with local brigades able to sustain the volunteers' interest by making local decisions on:

- operations
- fire risk management
- training
- long term planning and -
- funding with particular reference to the Rural Fire Levy

The model, using directions as laid out in the manual, has been suitable, but with changing community involvement some changes may be needed for the future.

It is imperative that local brigades must maintain and strengthen interest at the community level.

- However with increasing rural 'lifestyle' choices, many residents work out of the area and have little commitment to the community. It may be necessary to set up some sort of SES style brigade in the city to support the rural brigades.
- Brigade forward planning needs to consider the ageing workforce with few young members joining.

#### 2. Is the existing funding model, including resource allocation, appropriate?

YES. The current system has served our Brigade well. However there are problems:

- A small ratepayer base for some brigades means limited funding. (other sources of funding are available).
- The number of brigades receiving a levy over the whole state is only 25% of the total number of brigades. With the likelihood of increasing fire danger from climate change, the present system could be seen as inadequate. Our brigade does not wish to see any change to the present levy system.
- The volunteers supply their time and labour for fire-fighting duties, maintenance of equipment and administration of their unit. Therefore we believe;
  - a) Capital expenditure on vehicles, equipment and sheds should be the responsibility of QFRS and

b) levies from the local ratepayers be used for operations.

- Capital expenditure on vehicles, equipment and sheds should be coming from QFRS and levies from the local ratepayers be used for operations. The volunteers supply their time for fire-fighting duties, QFRS should be able to supply the equipment.
- The removal of subsidised items from the QFRS equipment catalogue places an increasing strain on brigade resources and should be reinstated as a priority.

## 3. What effect is urban encroachment within brigade areas having on Rural Fire Brigades?

Urban encroachment is evident in the subdivision of large blocks into small acreage house blocks. We have more blocks in the area, with more owners but with less communication between the landowners. The fire risk increases with more buildings in the area and with increased fuel loads resulting from less controlled burning.

With the growth of the urban areas, many of the rural brigades are decreasing in area and may ultimately close or merge with an adjacent area.

#### 4. How can the increasing demands on Rural Fire Brigades be managed effectively?

Communication between brigades and Area Office needs to be improved. As an example - acknowledgement of correspondence would be appreciated particularly if a time frame could be given for action requested. Many Government departments have guidelines that all correspondence must be answered within a set time frame of about 21 days.

Information regarding brigade activities or planning also needs to be distributed to brigades in a timely manner. As an example - this report asking for our input was released in November, but only came to our attention in March, 14 days prior to closing date for submissions.

Increasing demands arise in 2 areas:

- 1 more training and fire-fighting and
- 2 more administration.

The use of volunteers means that a lot of time is required for training in appropriate firefighting skills.

With bad fire seasons, there is a need for relief crews. The structure of rural brigade groups, such as Keppel Group, needs to be maintained so local brigades (through Firecom) can call upon neighbouring group members to assist when needed.

To encourage volunteers, there may need to be a system of payment or financial assistance for volunteers who have to leave paid work to attend the fires. Many members are willing to give up time (and pay) to defend their home area, but they are not so willing to lose pay to work in an outside area.

With reference to the increased accountability (#5 below) more guidance and assistance will be needed to get the appropriate paperwork under way.

#### 5. Are the accountability mechanisms currently in place appropriate?

Financial accountability mechanisms are presently adequate but QFRS makes little use of the information supplied by brigades. The annual audited Statement of accounts submitted by our brigade supplies the required information on income, expenditure and reserve funds.

With increasing computerisation it should be possible to collect data electronically to be compiled into a comprehensive register to show total assets - operational funds, reserve and future funds, income and expenditure on an annual basis.

According to the discussion paper, only 25% of brigades currently receive a levy and hence need to have an annual audit. Information on the remaining 1133 brigades may not be available. These Brigades may function without a bank account, or with a minimal balance so that a full audit is not required. However QFRS should still be able to get at least an annual statement of Income & Expenditure and funds available for those Brigades.

Existing technology should be used within QFRS to improve communication so that brigades are notified when returns are due. As returns are forwarded by Brigades, they can be checked off on a comprehensive list where any omissions are immediately obvious and noted for action. This would prevent a repeat of the situation our Brigade encountered when a budget submission was 'lost' and nothing was said or noted for 12 months until it was time for the following year's budget.

Equipment stock takes and inspections for condition and safety of brigade equipment also need to be incorporated to give a complete picture of resources available.

The main question would be who signs off on the equipment condition report. Should it be one of the QFRS personnel (Brigade Training and Support Officer?) or the Brigade 1<sup>st</sup> Officer who has ultimate responsibility for all Brigade activities. This task will add to the workload of the person(s) involved.

#### 6. What should be the role of Fire Wardens within the Rural Fire services model?

The fire warden for our district states that his role within the rural brigade area is not only to issue fire permits, but also to be an active member of the local brigade and to promote fire awareness and fuel reduction with residents and brigade members.

Our brigade feels strongly that the warden needs to be working closely with the brigade members and that this is best achieved if the warden **holds an executive position** of his/her local brigade. In this position the warden is aware of brigade activities and is able to pass information to & from the Brigade and Landowners.

It has been demonstrated by our Brigade that when the Warden and Brigade work together to conduct fuel reduction burns when weather conditions are appropriate, the reduction in fuel loads has led to reduced fire danger before weather conditions deteriorate. This has lead to a low uncontrolled fire incidence, even in severe fire seasons. This action will also be of benefit to the environment being a 'cool' burn, thus reducing the devastation of hot wild fires later in the season.

Any change from the present local administration of the permit system would be seen as a backward step.

#### 7. Other points noted.

Our Brigade has officially operated since 1988 and has really flourished since the introduction of the levy collected on our behalf by the local Council. This has removed the need for continual fundraising and allowed members to concentrate on the tasks of training, control burning, and fire-fighting response.

We are able to plan for equipment purchases, and set aside funds for vehicle replacements. Any change to this levy system will have a big impact on the functioning of the brigade.

Once any part of the decision making process is removed from the Brigade, members lose their sense of ownership and pride in their work.

What is the biggest problem we see for the future?

Recruitment of younger members is our biggest worry. If the retirees were removed from the Rural Brigades there would be only a skeleton left. There is not much reward for younger members to give up hours of their time for training and for tactical response. Perhaps there should be a system of wages recompense for those members involved in large fires with extended response times. Do members of the CMF still get paid for their duties – if so - could QFRS use this model?

#### Appendix A

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# MORNING

ny, February 16, 2009

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## Firies fury: mass resignation threatened

QUIT THREAT: Rural firefighters from brigades across the region voted yesterday to leave the service if a flat-rate fire lavy is introduced. The Caves first officer Gary Dash is flanked by Naomi Scott and Cathy Robson as concerned brigade members stand ready to carry out their threat to leave. Full story, Page 3 Petro criescon cristopy of the story of the service of the servi

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