



# ***HOUSING, BIG BUILD AND MANUFACTURING SUBCOMMITTEE***

**Members present:**

Mr CG Whiting MP—Chair  
Mr JJ McDonald MP (virtual)  
Mr DJ Brown MP  
Mr MJ Hart MP(virtual)  
Mr RI Katter MP(virtual)

**Staff present:**

Ms S Galbraith—Committee Secretary  
Dr V Lowik—Assistant Committee Secretary

## **PUBLIC HEARING—INQUIRY INTO THE BRISBANE OLYMPIC AND PARALYMPIC GAMES ARRANGEMENTS AMENDMENT BILL 2024**

### **TRANSCRIPT OF PROCEEDINGS**

**Monday, 13 May 2024**

**Brisbane**

**MONDAY, 13 MAY 2024**

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**The subcommittee met at 10.49 am.**

**CHAIR:** Good morning. I declare open this public hearing for the committee's inquiry into the Brisbane Olympic and Paralympic Games Arrangements Amendment Bill 2024. My name is Chris Whiting. I am the member for Bancroft and chair of the committee. I would like to respectfully acknowledge the traditional custodians of the land on which we meet today, and pay our respects to elders past and present. We are very fortunate to live in a country with two of the oldest continuing cultures in Aboriginal and Torres Strait Islander people whose lands, winds and waters we all share. With me here today is Don Brown, the member for Capalaba. Via videoconference and teleconference we have: Jim McDonald, the deputy chair and member for Lockyer; Michael Hart, the member for Burleigh; and Robbie Katter, the member for Traeger.

This hearing is a proceeding of the Queensland parliament and is subject to the parliament's standing rules and orders. Only the committee and invited witnesses may participate in the proceedings. Witnesses are not required to give evidence under oath or affirmation, but I remind witnesses that intentionally misleading the committee is a serious offence. I also remind members of the public that they may be excluded from the hearing at the discretion of the committee.

These proceedings are being recorded and broadcast live on the parliament's website. Media may be present and are subject to the committee's media rules and the chair's direction at all times. You may be filmed or photographed during the proceedings and images may also appear on the parliament's website or social media pages. I ask everyone to please turn their mobiles phones off or to silent mode and to also turn their computers to silent mode.

**HOBSON, Ms Melva, President, Organisation Sunshine Coast Association of Residents Inc.**

**HOLT, Mr Lindsay, Organisation Sunshine Coast Association of Residents Inc. (via videoconference)**

**CHAIR:** Welcome. I note that the member for Capalaba has made a declaration that he has known you in your capacity as Redland mayor. I invite you to make an opening statement, and then we will have some questions for you.

**Ms Hobson:** Thank you for the opportunity to be part of this hearing. We understand the reasons for the bill and support the principle of the establishment of the Games Venue and Legacy Delivery Authority overall. However, we are concerned with a few issues. These include: the bestowing of overriding powers on the authority, which our members see as an overreach, when there are existing powers on which the authority could call; the removal of processes to ensure transparency and judicious decision-making, particularly in relation to planning; the potential for cost shifting to local governments; the lack of focus on the broader Olympic related legacy matters, including infrastructure; the potential concentration of interest in the Brisbane games, as opposed to the new concept of a regionally inclusive Olympic Games; and the potential for increasing disenchantment with the preparation for the games and the games per se. We are calling for a number of safeguards to be put in place to ensure transparency so that flawed planning and acquisition decisions do not impact the community, local government and future generations without just and proper review processes, and there should be regional representation on the authority board.

Transparency has been a critical issue for OSCAR in decision-making and delivery of projects, particularly at local government and state government levels. Our members expect that all decisions made in relation to the 2032 Olympic Games will be public and that commercial-in-confidence designations will only be applied until the relevant contract or action has been signed or taken. We have worked this way with the Sunshine Coast Council for a number of years. Accountability is also a key factor in the work of any government and government supported functions and programs. The fact that some decisions relating to a very public event and process should be excluded from a right-to-information process is unfathomable. Even the Information Commissioner has raised this issue.

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In relation to review rights, the current Planning and Environment Court and judicial review processes offer a means of scrutiny on planning decisions. We ask: is there a way amendments may be made via this bill to the judicial review and Planning and Environment Court so it can urgently hear and decide actions against the proposed or actual decisions of the authority. We are asking that it not go through the lengthy process, but are there ways that it could be expedited? Again, without implying any disrespect to the minister concerned and/or the Coordinator-General, could such proposals be examined in a timely manner by an independent panel of suitably qualified persons? The fourth point we made is that we maintain the Sunshine Coast, in our case, should be represented on the board of the authority by a permanent resident of the Sunshine Coast so it reflects the regional basis of the games.

There are several issues. We know the transport and mobility strategy is to be completed within 12 months. We are surprised it has not already been started, if it has not. As we all know, the cost of infrastructure has increased with inflation, material price increases and worker shortages. In our submission we outlined some of the infrastructure requirements for the Sunshine Coast to be able to deliver the nominated events. I am not going to go into that. I understand you have read our submission.

Public transport must be a priority, both rail and bus. It was very pleasing to hear this morning that the federal government has announced that the funding for the direct rail to just Caloundra has been endorsed. That is a plus. It has only been funded to Caloundra, not Maroochydore. Also the first stage of the Nambour line, the Beerburrum to Beerwah section, will be completed. If there is not the time or funding to complete both projects, then there should be express buses on dedicated routes to the venues at Kawana, Alexandra Headland and Parklands and the games village at Maroochydore.

The Sunshine Coast has been neglected for many years by all sides of politics in relation to heavy rail, leading to a great reliance on the motor car. I think we are known as having the highest reliance on the motor car compared to pretty well any other local government area. The work undertaken on the Bruce Highway and the Sunshine Coast motorway to the Sippy Downs exit has been a great step forward. However, the fact that the Sunshine Coast motorway still has two-lane sections and, if you have not seen it, the wonderful weaving traffic sign as you take the exit to the Mooloolah River Interchange is pretty appalling and has not been addressed. Even with the work undertaken so far, which is great, the Bruce Highway and the Sunshine Coast motorway clog up regularly each weekend and there are accidents on a regular basis on the two-lane section of the motorway between the airport exit and Noosa, particularly around the Coolool south roundabout which is just two lanes with a big drain beside it. I have been behind a truck which jackknifed on that section. Public transport improvements on the Sunshine Coast are essential.

We would also like to see input from the community included on the transport and mobility strategy. We experience traffic issues on a daily basis across the Sunshine Coast in terms of public transport availability, access and timing. It is really only fair that the users of transport have a say. I read parts of Elevate 2042. Some of the legacy projects in our submission are projects which the community is and can be engaged with, and we mentioned quite a few. They do not require local government funds; they do maybe require local government support if you are into planting and things like that. For example, we have more than 35 very active member groups. The Sunshine Coast Environment Council also has an extensive network of member groups and there is considerable crossover. We have a willing community to help with a number of those legacy projects, except obviously the transport.

The Sunshine Coast also has a very rich and active arts community. Our Gubbi Gubbi and Jinibara culture is incredibly rich and I acknowledge your acknowledgement of the traditional custodians. There are many places of great significance: Mount Coolool, Mount Ninderry, the Maroochy River and Old Woman Island, to name a few. We have the unequalled Glass House Mountains. We are a United Nations biosphere reserve. The potential tourism opportunities are unlimited with a global and national audience. Transport is key.

An issue that we put to you is this: why then is the community as a whole not engaged and how can we change that? There was a recent article in the *Sunshine Coast Daily*, which is part of the *Courier-Mail*, in relation to the Sunshine Coast mayor going to Paris for the 2024 Olympics. Although it does not particularly relate to this, it gives you some relevant information. In response to the question of whether the mayor should go to Paris, the survey found that only 18 per cent of the 790 votes said yes. That in itself is not the issue. We found some of the comments that people made concerning, and I imagine you have heard them. They included—

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The Olympics in 2032 should be cancelled in Qld. We don't and have never had this sort of money to waste. There are far more pressing needs to be financed before any further monies are wasted on the Olympics. No mayors should be attending the Olympics on rate payers money. What a joke this whole thing has become.

Another comment said—

Queensland should be cancelling the 2032 Olympics.

And—

Yes ... Queensland has higher priorities than the games.

And—

Anything affiliated with the Queensland Olympics is always going to hit a raw nerve.

**CHAIR:** Melva, before you go any further, can I get you to stick to the bill? I appreciate the comments, but we need to address what is in the bill.

**Ms Hobson:** I suppose our concern is that with the bill and the support for the bill and the support for the Olympics, we are finding a lot of negative comment. A key issue that we want to get through to the committee is that we need to re-engage those disengaged or unengaged people, to make the bill and the work of the authority much easier and less controversial, if there is that support behind. Sorry, I did not explain. That is why we wanted to focus on that. We had some suggestions for how that might happen, and you may like to ask me about those suggestions. If there is not the support from the community, then some of those issues of which we are concerned, like the overriding powers, are going to be required more. We want to see an Olympics that is delivered with community support and community participation and where it is a partnership between government and the community not one working against the other, hence why I raised that issue. I should have explained that.

**CHAIR:** Thank you, Melva. Did you finish or would you like us to go into questions?

**Ms Hobson:** I have some suggestions, if I may, and I take your point about not being relevant to the bill. Five points: be positive. End the arguments. We have seen them. As you and I both know, the media has a field day, particularly if they get a bee in their bonnet. Get on with the job—amend the bill to ensure transparency and review the regional membership of the authority. Relate the business to the Olympics to 2042. The matter of legacy is really important. Increase the focus on sustainability issues. That is also an important part of the Olympics. We did not see reference to that in the bill. Develop genuine information and community engagement strategies across several areas of the games—sports teams, legacy groups, general public schools and community groups. We notice that there was a request for the authority to define its engagement strategies and its communication, and that was not accepted. Finally, be transparent and accountable, and you will hopefully have a huge amount more of community participation and support.

**CHAIR:** Thank you for that, Melva. In regards to what you have raised, we have now published on our website the departmental response.

**Ms Hobson:** Yes, I read that.

**CHAIR:** You would have seen there in section 53AE where legacy is not specified, but it is an overriding principle throughout all the operations of the authority that we are establishing. I also refer you to the questions about judicial review. The department has said that the criteria for land acquisition and planning appeals is as set out under the Acquisition of Land Act 1967 and the Land Act 1974, and, based on merit, it is very similar in this legislation to what exists already under the Planning Regulation 2017 and the acquisition of Land Act 1967. There are some good responses to what you have raised in that submission. You have talked a lot about transport. Is that the overriding issue for the Sunshine Coast community; that they want to make sure that they get good transport networks out of the games?

**Ms Hobson:** That is key. I have not read the department response. I read the briefing. Transport is a key issue. We have a number of events on the coast, and they are spread from Parklands which is up in the Nambour area to Alexandra Headland to Kawana. Transport is just gridlocked. On the Sunshine Coast, both access to, as I indicated, the Bruce Highway, the Sunshine Motorway—just give it a miss because you come down to two lanes of traffic, and it just clogs up. The speed limit of the area is supposed to be 90 kilometres per hour, but it is often under 50 or 60 kilometres per hour. That is a crucial issue for participants in the games.

We have a village proposed at Maroochydore. The question is how are people going to get around? How are they going to get to the sites? For example, if they are going to Yandina, to the mountain biking, you have a two-and-a-bit-hour train trip to Nambour from the city. That is what I have done and do. Then you have access to then get from the train to the Parklands. Similarly, the direct

rail is only supposed to be coming to Caloundra. If you have been to Caloundra recently and you have driven along Caloundra Road, there is a great intersection off the Bruce Highway, but it is a nightmare. The other day it took my husband and I 30 minutes to go a distance of probably two or three kilometres. Traffic is just such a critical issue on the Sunshine Coast.

As I said, people use their cars. If I want to go from Coolumb to Nambour by bus, it will take me in excess of an hour and a half because I have to change buses to do it. In the car it will take me 25 minutes. They are some of the issues that we face. That is a key legacy issue, but it is a key logistics issue if you are organising the games. We have constantly made representations and written submissions to TMR on every conceivable project that they put up, and we support the projects. Even with the direct line, going to Caloundra is not far enough. It should go to Birtinya which is the area near the hospital, where you could then have traffic going north and south. That is for the coastal side. For the Nambour side, we need to have stage 2 of Brisbane to Nambour completed, which is about the passing lanes particularly for large freight trains that take up a lot of time if they are coming through. We are not asking for duplication all the way to Nambour because we know it is not feasible, not desirable, but we do need to do something about the time. We need to get people out of cars onto public transport. In order to do that, we need to have fast transport. We need to have express buses particularly to venues from, say, whatever station it is. We need to have feeder bus services to get people out of their cars, otherwise it is just going to be gridlock.

**Mr HART:** On your last suggestion which was transparency and accountability, I assume you have read the Information Commissioner's submission to the committee?

**Ms Hobson:** I have read some of it and just quoted probably one of the key comments that he made.

**Mr HART:** Yes. Are you surprised that the committee are not hearing from the Information Commissioner on this public hearing?

**Ms Hobson:** Yes. I thought the commissioner may have been here.

**CHAIR:** Do you know you are the only witness here today?

**Ms Hobson:** I was surprised, and I wondered if I had got something wrong and everyone else had appeared. I am surprised and I am extremely disappointed that people have not made the effort. Yes, from not only the Information Commissioner, but from other local governments and from other groups.

**Mr HART:** I would not blame the Information Commissioner. I do not think they were invited.

**CHAIR:** Member for Burleigh, just stick to your questions. Don't talk about, as you know, committee business that may or may not have happened.

**Mr HART:** What questions would you have liked the Information Commissioner to have been asked by this committee?

**Mr BROWN:** Point of order. I think we are straying into opinions of another witness on behalf of—

**CHAIR:** I agree. You are speculating on what another witness may have said.

**Mr HART:** Sorry, I asked what questions she would like asked of the Information Commissioner. We need to hear her opinion.

**Mr BROWN:** Point of order. No, based on the submission which, to my recollection, reading through the submission, never touched on the Information Commissioner. If we can stick to questions on—

**Mr HART:** Melva, how is this transparency and accountability when the government will not let opposition members ask questions?

**CHAIR:** I will rule that one out.

**Mr HART:** That is a good start, is it not?

**CHAIR:** You have been—

**Mr HART:** If you are not going to let me ask questions, I do not have any other questions. Thank you.

**CHAIR:** Can you please stick within the standing orders there, member for Burleigh? Perhaps you have another question about the submission from OSCAR?

**Mr HART:** No, I do not. I cannot be bothered. If you are not going to let me ask questions, I will move to the member for Capalaba.

**CHAIR:** You can ask any question within the standing orders, member for Burleigh.

**Mr HART:** No, that does not appear to be the case, Chair.

**CHAIR:** Okay. Member for Capalaba.

**Mr BROWN:** Thank you, Melva, for coming all the way down today. You were talking earlier about commercial in confidence. At the moment, with the construction sector, governments at all levels are finding it extremely expensive, and also to get the number of tenderers to actually tender for it. Do you have any concerns that by releasing the information that is about costings before contracts are entered into in the tendering process, that would mean that one tenderer can just tender up to that price and therefore local governments and state governments are not getting the best value for money when constructing the Olympic Games?

**Ms Hobson:** No, we certainly do not mean that. Our point as to commercial in confidence is, yes, it has to be commercial in confidence for that very reason that you mentioned; that it then becomes known who will go to the lowest denominator which means it has potential safety issues. What we want to see is that once the contracts had been signed and the work is being delivered that that information then becomes available. If it means there is a series of contracts, obviously that series of contracts has to be considered. We are certainly not asking for that raw material to be available to the community for the very reasons you have suggested. It is post the conclusion so that the community have an idea of what the games are actually going to cost. I am not saying it has to be done tomorrow after the contract is signed, but in a reasonable time that that information is released. It may come out in reports, but the games are a long way away. Certainly, we do not expect any release of that sort of information; it would be detrimental.

**Mr BROWN:** You were talking about legacy and also opinions on the Olympics. Do you think there is a short memory from some in the community of successful Commonwealth Games that Queensland has entered into? Locally for myself, Chandler has been going for 40-odd years since the Brisbane Commonwealth Games, and it will be used as an Olympic venue in 2032—over 50 years old. That says to me that that is quite a legacy of infrastructure. Also, referring to Gold Coast more recently, seeing the light rail transport solutions there, seeing the award-winning Olympic village and how that has been transformed, I think some in the community have forgotten, or have a short memory, about good legacy items that have come from Commonwealth Games?

**Ms Hobson:** Yes, I have. I recall South Bank and Expo 88, being there with a group of high school students in a band on the day the Queen came. Amazing legacies. Probably at the moment there is an incredible degree of cynicism in a lot of things, much of it, of course, fed by both media and social media. We see that all the time. I suppose it is how do we ensure people are engaged and able to feel? The Commonwealth Games made a huge impact on Brisbane. We did not live in Queensland at the time, but Expo 88 did, too. I think maybe it is some of the media and, as I said, the social media which has impacted this. People feel free to comment, like the comments that I read here which are totally, I think, unacceptable. It is how we break that and we get people to feel engaged. The way people will appreciate it is if they feel they are being heard or they are part of the discussion, hence my comment about engaging.

The key issue for the community on the Sunshine Coast is mobility and transport. Those of us who ran in those days are now starting to show our maturity. We have to reignite that. It has not happened. It has not been helped by the to-and-fro around the Gabba and the school. That set a bad impression. We support what is happening now with QSAC. We think that is a good process to actually improve some of those existing facilities, and the spread for some of the events in the regional areas. However, it is about igniting that community spark. Is it too far away? Maybe it is; I am not sure.

**Mr BROWN:** Do you think once the community see Paris and the gold medals won by Australians that it will help?

**Ms Hobson:** Maybe.

**Mr BROWN:** It seems to me that the community was high when we got it and then there is the planning and the costs and they are like 'Ooh', and then when you project it out to seeing this is what it actually means, this is how the games actually look when it turns up—

**Ms Hobson:** That may happen and hopefully it will. My colleague, Lindsay, may also want to add something to this, but the start of it, and I do not recall with the other events that there was such a messy, I am not quite sure what the word is, start to it and the delay that we have had. We have lost a couple of years. We appreciate that there is work going on in the background, that no-one is just sitting around twiddling their thumbs, but it is a challenge, particularly at the moment with cost-

of-living issues. As the state government is doing its budget, and the federal government is doing its budget, councils will be doing their budgets and, of course, ratepayers are looking at what is going to happen to their rates. I think it is just a collision. The stars have not aligned; they have been crashing. I think that is going to make the situation more difficult.

We just want to ensure that there are some things done like the community engagement strategies—a variety of those. I notice, for example, you have on the website the schools program. As a former secondary school teacher that is critical. I remember writing a geography unit for senior students on the Olympics in Sydney and how we were able to engage with that. I am wondering how many schools—how many people—have taken that up. I did mean to follow up with my two grandchildren this morning to ask them, but did not have the time. There are some things that are important which obviously are not represented necessarily in the bill, but which you are doing and I suppose it would be feedback to the community: ‘Hey, we have this number of schools doing this or taking it on.’ If we ignite interest in those little kids then they will be the ones looking at 2032.

**Mr BROWN:** I know locally we have the Go for Gold grants in our schools. My schools were able to benefit from those which helped towards sporting infrastructure in those local areas. When we opened those facilities it was well received in those school communities.

**CHAIR:** Lindsay, did you want to add anything?

**Mr Holt:** I want to come back to what the legacy issues are going to be. I think there is a lot of cynicism out there at the moment—at least on the Sunshine Coast—about what, if anything, we will get out of this. There has been a lot of ambiguity for decades in some cases about what kind of direct rail line linkages we have with Brisbane, how far they will go and what kind of time frame and at what cost, and concerns about the fact that, as Melva indicated, we have major traffic congestion problems. We have the highest household vehicle ownership levels in the country, apparently, and that is partly a reflection that there is such extreme car dependency at the moment.

I guess if there can be some clarification about exactly what we will get as transport infrastructure legacy outcomes from the games that would be helpful in turning around what we are perceiving to be the current negativity in the community. Melva has already mentioned bus services, bus networks and things like that, but there are related things which can be ongoing after the games such as places where people can park and then connect with the bus transport system. There is also the active transport infrastructure which I think also needs to be upgraded quite substantially.

The venues and the Olympic village can both benefit from having improvements to walking paths and active transport networks. That, I think, would be something that will be a very strong legacy if they could be built into the mobility and transport strategy in consultation with the community. Melva has already mentioned parklands where there is going to be the biking event, but there is also a road bike event which is planned for the hinterland along the Blackall Range. Obviously, that is the part of the region that has the worst public transport connections at the moment. We would be looking, I think, for that north coast rail line improvement to be going through, as well as bus services and probably active transport improvements as well.

The other thing I would like to come back to is some of the things which I guess we are seeing as a bit of overreach on the part of the government in terms of the content of the bill. For example, there are probably ways of expediting decision-making processes through the courts. For example, it could be amendments to the regulations, Planning and Environment Court legislation or the judicial review legislation. There could be practice directions from the Chief Justice, for example, which would actually expedite the processes. One of the other concerns we have is that by requiring some of the development proposals to be accepted development there will, in fact, be no public process associated with those development proposals. Accepted development under the legislation at the moment means that there are no formal public notifications, no submission rights from members of the public and no appeal rights.

**CHAIR:** Have a look at the departmental response to those specific issues.

**Mr Holt:** I have not read that, sorry.

**CHAIR:** That should clear up a lot of those issues.

**Mr BROWN:** Part of the bill is to ensure that the Olympic coordination authority does do transport planning. I have not seen such a board where the minister has basically referred all positions and cannot interfere with that. I think that gives great confidence.

**CHAIR:** I will take that as a comment.

**Mr McDONALD:** You said there were five parts of a strategy of engagement that you would like to see. I heard you talking about the schools. Is that one of those five? Could you give us a quick summary of the five that you were talking about?

**Ms Hobson:** Yes. We have the schools, which we have referred to; the general public; the community groups—we have, as I have indicated in our report, 35 member groups who are incredible volunteers. Those volunteers across the board leading up to the games are happy to participate in engagement activities, to make comment, as we do—as OSCAR does and our members do. There are the legacy groups. There are a number of legacy groups. I think there is at least one on the Sunshine Coast. My understanding is that some of them have not met for quite a while. There is potential there. There are a lot of people.

I have read parts of the Elevate42—some of what they said and the responses they made. There are people there who are ready and willing to support. We need to have communication and engagement strategies across several areas. It is not a single one. It is across several areas. There are some excellent people—one person that I have worked with before, or council worked with before, who was excellent in terms of engagement. Engaging people like those to develop and run some of those strategies I think we could try to bring up. There will always be the naysayers, we know that, but it would keep people involved. At the moment we do not really have a sense of what is happening. It is great that things are happening in schools, but how widely are they happening? You are looking at sports and teams legacy groups, general public, schools and community groups. They also need to be staged. Obviously, it is not going to be one strategy for each of those groups over eight years. It is going to be staged because you do not know what might be happening in four or five years time. It is a range of information and engagement strategies which will be adjusted and modified as time moves on.

**Mr McDONALD:** Thank you for that brief summary. You make some very good points. You mentioned in your evidence that there was a large proportion of the community who were upset or turned off from the Olympics. Do you think that there would be such a view if an independent delivery authority was commenced right at the start?

**Ms Hobson:** I know it is all in hindsight but, yes, we have made that comment that we think it should have happened before, but it has not. We are three years down the track so we now need to be forward looking. Yes, in hindsight we feel the government should have done that, but now we really have to move and get on with it because there are a lot of things to achieve. If the rest of the eight years is anything like 2023 it will be gone before we know it is here. We are always wiser in hindsight and maybe there are lessons that will be documented in the future to say this is our recommendation.

**Mr KATTER:** I am probably one of the naysayers, coming from a remote area of Queensland. These legacy benefits, how would you pitch that to remote areas and people who are much less likely to encounter any legacy infrastructure or have as much to do with the games?

**Ms Hobson:** I appreciate that and having spent time working in the Northern Territory on a remote cattle station I can certainly understand that. I would imagine that a lot of people will come from far and wide regional areas, but, of course, the other thing that is different about these games, or even the Paris and the Los Angeles games, is the role of the internet. Many people will see it from a distance. I appreciate that in terms of the more remote regional areas, in terms of infrastructure and facilities it is probably not going to advance your cause, but in terms of at least some of those closer areas where people come to, hopefully they will benefit from that. I am not sure, unless you wanted to do events all over Queensland—mind you, I think the surfing is happening in Tahiti from Paris, but I think the lessons from Victoria with the Commonwealth Games has probably been a bit of an eye-opener to us. Yes, I am sorry, I cannot offer you any suggestions other than to say that I would hope that people would come to places like the Sunshine Coast to be part of the games and that when they get to the Sunshine Coast it is very easy to move around and they can leave their car in the garage where they are staying.

**CHAIR:** We have gone well and truly over time. We were happy to give you time to explain your feelings. Thank you very much for that. Thank you to Hansard and to our secretariat. That concludes this hearing. A transcript of these proceedings will be available on the committee's webpage in due course. I declare this public hearing closed.

**The subcommittee adjourned at 11.29 am.**