

Our reference: MN01456-2026
Your reference: A1662711

Office of the
Director-General

Department of
Housing and Public Works

27 February 2026

Mr Nigel Hutton MP
Chair
Education, Arts, and Communities Committee
eacc@parliament.qld.gov.au

Dear Mr Hutton

Thank you for your letter dated 12 February 2026 regarding the opening of the New Glasshouse Theatre.

As requested, please find below details outlining the Department of Housing and Public Works' (DHPW) involvement in the Glasshouse Theatre project.

DHPW has been responsible for managing the design, procurement, and construction of works for the New Performing Arts Venue (NPAV) project, now known as the Glasshouse Theatre. This work has been undertaken on behalf of client stakeholders Arts Queensland (AQ) and the Queensland Performing Arts Centre (QPAC).

Background and Scope of DHPW Involvement

- In June 2018, DHPW Town Planning was engaged to provide town planning advice and assist with planning processes for the NPAV project.
- In August 2018, AQ requested a fee proposal from DHPW Major Projects (formerly Project Delivery) to provide project management and related services for the NPAV Project. The Major Projects team specialises in planning and managing complex infrastructure projects.
- In January 2019, the NPAV Design Brief was finalised by the Office of the Queensland Government Architect. This brief, developed in consultation with AQ, QPAC, and various specialists (theatre, heritage, traffic, and building services consultants), outlined the anticipated requirements for the new theatre.
- In February 2019, AQ approved DHPW's proposal to deliver the following services:
 - Project Management
 - Principal's Representation
 - Site Representation
 - Contract Administration
 - Financial Administration
 - Project Communications (related to design and construction activities).
- In November 2019, DHPW Town Planning was engaged to manage the Ministerial Infrastructure Designation (MID) approval process for the NPAV.

Project Timeline

- In May 2019, DHPW engaged Blight Rayner + Snøhetta and their subconsultant team as Principal Consultant following a competitive two-stage International Design Competition, which included Concept Design.
- In August 2019, DHPW engaged Lendlease Building Pty Ltd as Managing Contractor (Stage 1) through a competitive two-stage tender process.

- In February 2020, Lendlease was granted possession of the site and commenced Early Works shortly thereafter.
- In April 2021, Lendlease commenced Stage 2.
- In December 2021, UAP Australia Pty Ltd was engaged by DHPW to provide NPAV Project Manager services including Artwork Articulation, the Public Artwork Expression of Interest Process, Concept Design, Design Development, Fabrication, and Installation.
- In January 2026, Practical Completion was achieved and the building was officially transferred from Lendlease to AQ.
- In February 2026, installation of artwork was completed.

Procurement

- DHPW was responsible for the procurement and management of external consultants required for the delivery of the NPAV project. These consultants included:
 - Audit Quantity Surveyor
 - Audit Programmer
 - Theatre Consultant
 - Building Services Engineering
 - Civil and Structural Engineering
 - Traffic Engineering
 - Heritage Consultant
 - Building Surveyor
 - Probity Advisor
 - Site Survey
 - Peer Review Quantity Surveyor
 - Peer Review Programmer
 - Preliminary Planning Studies
 - Risk Consultant

As requested, we have provided the committee secretary with the details of our departmental representative, Ms Megan Neagle, Executive Project Director, Major Projects, Public Works. Ms Neagle will attend the site visit to the Glasshouse Theatre on Wednesday, 4 March 2026 at 9:00am.

I would like to take this opportunity to commend the work of Ms Neagle and the Public Works Major Projects team, to the Committee, for their delivery of another iconic building that will be enjoyed by many for decades to come by Queenslanders and those visiting.

If you require further information or assistance regarding this matter, please contact Mr Graham Atkins, Deputy-Director General, Public Works on [REDACTED] or via email at [REDACTED]

Yours sincerely

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Mark Cridland
Director-General